

Montreal, April 15, 2026

The Honourable Erkki Keldo
Minister of Economy and Industry
Republic of Estonia
Suur-Ameerika 1
10122 Tallinn
Estonia

Dear Minister Keldo,

On behalf of Mr. Paul Desmarais Jr., Chairman of Power Corporation of Canada and Chair of the Board of Governors of the Conference of Montreal, and on my own behalf, we are pleased to formally invite you to participate in the **32nd edition of the Montreal Conference**.

Organized by the **International Economic Forum of the Americas**, the Conference of Montreal will take place from **June 8 to 10, 2026**, under the overarching theme *“Leadership Amidst Uncertainty.”* Over the course of three days, the Conference will convene senior national and international leaders for compelling discussions addressing today’s most pressing global challenges, including geopolitical volatility, defence, global trade dynamics, rapid technological transformation, and energy security.

We would be particularly honored to welcome you as a distinguished speaker. At a time when artificial intelligence, technological sovereignty, innovation, productivity, and economic competitiveness are becoming increasingly central to public debate and strategic decision-making, your perspective would bring exceptional value to our discussions. The theme and format of your intervention would, of course, be defined in close coordination with your office.

In recent editions, the International Economic Forum of the Americas has had the privilege of welcoming several leading international figures from the worlds of finance, industry, and public policy, including **Laurence D. Fink**, Founder, Chairman and CEO, **BlackRock**; **Melody Hobson**, President and Co-CEO, Ariel Investments; **Kenneth Griffin**, Founder and CEO, Citadel; **Paul Hudson**, CEO, Sanofi; **Nicolai Tangen**, CEO, Norges Bank Investment Management; **Søren Toft**, CEO, MSC; **Patrick Pouyanné**, Chairman and CEO, TotalEnergies; **Kristalina Georgieva**, Managing Director, International Monetary Fund; **Mike Henry**, CEO, BHP; **Stephen A. Schwarzman**, Co-founder, Chairman and CEO, Blackstone; and **Börje Ekholm**, President and CEO, Ericsson.

We would be deeply honored to welcome your participation at the Conference of Montreal and hope this invitation may provide an opportunity for thoughtful and substantive dialogue. We thank you for your consideration and remain at your disposal should you require any additional information.

Yours sincerely



Nicholas Rémillard
Chief Executive Officer
International Economic Forum of the Americas